

# AUDIT COMMITTEE LEADERSHIP NETWORK

2026

Chairing the audit committee of a complex global company involves judgment, developed from personal experience and the insights of the audit chairs of similar companies. **The Audit Committee Leadership Network** is for audit committee chairs of North America's leading companies who are keen to learn from their peers and improve governance.


## The Program

The network convenes three times a year, twice in the US and once in a joint meeting with members of the European counterpart network, [EACLN](#). Meetings typically run from mid-afternoon and a working dinner on the first day through lunch on the second. Tapestry Networks provides rigorous preparation and content development.

Before each in-person meeting, each member participates in a brief individual call to discuss the upcoming agenda and issues that are top of mind. Members then receive a *PreView*, a pre-read that combines their peers' perspectives with expert views.

After each in-person meeting, Tapestry publishes a [Summary of Themes](#) highlighting key discussion points and a [ViewPoints](#) with more detail on one of the topics.

Members can expect to spend roughly four days annually preparing and participating in network meetings.



*"It is so much more than networking; this is about being ahead of the game on the game-changing issues we are all facing and figuring out what to do about them with each other."* – Network Member

## Current Members

**Fernando Aguirre**, CVS Health  
**Felicia Alvaro**, Ingram Micro  
**Werner Baumann**, Cencora  
**Eva Boratto**, UPS  
**Judy Bruner**, Applied Materials  
**Barbara Byrne**, Paramount Global  
**Jeff Campbell**, Aon and Marathon Petroleum  
**Leanne Caret**, RTX and John Deere  
**Janet Clark**, Texas Instruments  
**Pam Craig**, Merck  
**Ted Craver**, Wells Fargo  
**Pam Daley**, BlackRock  
**Ken Denman**, Costco  
**Debbie Dial**, Dow  
**Lynne Doughtie**, Boeing  
**Anne Drinkwater**, Equinor  
**Dave Evans**, Cardinal Health  
**Tim Flynn**, UnitedHealth Group and Walmart  
**Bella Goren**, Marriott International and GE Aerospace  
**Bill Green**, Dell Technologies  
**Gretchen Haggerty**, Johnson Controls

## Confidentiality

To ensure mutual trust and candor, meetings are held under a form of the Chatham House Rule that provides for quotation without attribution to an individual or company, as well as off-the-record discussion.

## Membership Criteria

Membership is by invitation only; there is no fee to participate, and members may choose to have their expenses reimbursed by Tapestry. The criteria for belonging to this network include:

- **Companies:** Complex, global public companies headquartered in North America, generating over USD \$20 billion in revenue.
- **Directors:** Members will currently serve as the audit committee chair of a qualifying global public company.

## Recent Publications

- [Audit committee effectiveness, board of the future, tax governance & strategy and dialogue with corporate secretaries](#)
- [Navigating a shifting geopolitical landscape](#)
- [China, planning in the face of uncertainty, learning from failure, and extreme weather risks](#)
- [AI in 2024: Insights from leading audit committee chairs](#)
- [The audit committee's relationship with the finance function](#)
- [Post-election business landscape, the SEC and PCAOB agendas, audit chair top concerns, regulatory law developments, and AI applications](#)
- [Investor perspectives, ethics of AI, and the audit committee-finance relationship](#)
- [Cybersecurity and data privacy: a dialogue with chief information security officers and data privacy leaders](#)
- [Assessing and communicating corporate culture in a postpandemic world](#)

## Current Members

**Laura Hay**, MetLife  
**Bob Herz**, Morgan Stanley  
**Jean Hobby**, Hewlett Packard Enterprise  
**Jane Holl Lute**, Union Pacific  
**Charles Holley**, Amgen and Carrier Global  
**Michele Hooper**, United Airlines  
**Maria Jelescu Dreyfus**, Exxon Mobil  
**Hugh Johnston**, Microsoft and HCA Healthcare  
**Kelly Kramer**, Gilead  
**Lori Lee**, Emerson Electric  
**Ann Mather**, Netflix  
**Amity Millhiser**, The Coca-Cola Co.  
**Arjun Murti**, ConocoPhillips  
**Albert Ng**, Alibaba Group and Ping An  
**Indra Nooyi**, Amazon  
**Suzanne Nora Johnson**, Pfizer  
**Leeny Oberg**, Adobe  
**Peter Porrino**, AIG  
**Paula Price**, Warner Bros Discovery  
**Larry Quinlan**, Jones Lang LaSalle  
**Kimberly Ross**, Cigna  
**Tom Schoewe**, Northrop Grumman  
**Carolyn Slaski**, Charter Communications  
**Greg Smith**, Intel  
**John Stephens**, Freeport-McMoRan  
**Bob Swan**, Nike  
**Tom Sweet**, 3M  
**Cindy Taylor**, AT&T  
**Doug Terreson**, Phillips 66  
**Tracey Travis**, Accenture  
**Jim Turley**, Citigroup  
**John Veihmeyer**, Ford  
**Rick Waddell**, AbbVie  
**Kathy Waller**, Delta Air Lines  
**Robin Washington**, Salesforce  
**Mark Weinberger**, JPMorgan Chase  
**Pat Yarrington**, Lockheed Martin

## Recent Guest Speakers

- **Larry Fink**, chairman and CEO, BlackRock
- **Gary Gensler**, chair, US Securities and Exchange Commission
- **Christina Ho**, board member, Public Company Accounting Oversight Board
- **Richard Jackson**, global artificial intelligence assurance leader, EY
- **Hester Peirce**, commissioner, US Securities and Exchange Commission
- **Elad Roisman**, partner, Cravath, Swaine & Moore LLP and former commissioner and acting chair, SEC
- **Jeffrey Wall**, partner, Sullivan & Cromwell, and former Acting Solicitor General of the United States
- **Christopher Wray**, director, US FBI
- Fortune 100 CFOs, chief audit executives, and chief information security officers, and other corporate executives

## Member Value

The benefits for ACLN members include:

- **Peer interaction.** Members can make connections and engage with peers, share experiences, and seek counsel from other audit committee chairs on pressing matters.
- **Networking.** Members regularly engage with their peers and invited guest experts. Members of ACLN and EACLN may attend each other’s meetings, allowing for frequent cross-network collaboration.
- **Discussions tailored to members’ interests and needs.** Agendas reflect the realities facing the audit chairs of large public companies, rather than conceptual or second-hand notions of what boards do.
- **Enhanced audit committee performance.** Against a backdrop of mounting pressure on audit committees, members can compare practices with peers and discover ways to become more effective.
- **A trusted environment.** With few opportunities outside the boardroom to engage each other on critical topics, members enjoy confidential, curated discussions that promote problem solving.

## Alumni Network

The network continues to engage with members after they leave. Network alumni:

- Can attend a final network meeting after they have left the network
- Will continue to receive network-related content from Tapestry Networks
- Are encouraged to remain in contact with network members and other alumni
- May be invited to special events and dinners on an ad hoc basis



Tapestry Networks brings world-class leaders together to tackle complex challenges and promote positive change through the power of connected thinking

### CONTACT US

**Jason Watkins, Managing Director,**  
Tapestry Networks  
jwatkins@tapestrynetworks.com

**Pat Niemann, Partner, Americas**  
Center for Board Matters, EY  
patrick.niemann@ey.com

## About Tapestry Networks and EY

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