

US Bank Leadership Forum

USBLF

FACTSHEET

Banking presents unique challenges for governance and oversight. Regulation and unique risks combined with a competitive and operating landscape being transformed by technology require boards to remain vigilant and connected to developments. The US Bank Leadership Forum brings together directors from among the largest banks in the US with senior regulators, as well as other stakeholders and subject matter specialists for discussions on the key issues facing the banking sector in the US.

The Forum is organized and led by Tapestry Networks with the support of EY as part of its continuing commitment to board effectiveness and good governance.

Value

- Private peer-to-peer dialogue to develop practical insights on issues confronting bank boards of directors
- Personal and professional relationship-building with bank board leaders and other stakeholders from leading US banks
- Access to cutting-edge insights from constituents such as regulatory officials, subject matter experts, and key policy influencers
- An ability to engage key external stakeholders who significantly influence the future success of their banks and the industry at large
- Access to content developed by Tapestry Networks and EY, including pre-meeting briefings (*PreView*) and post-meeting white papers (*ViewPoints*)

Participation

Participation in the Forum is by invitation only. Criteria for participating institutions include:

- Assets of \$50bn or greater
- Significant retail, commercial, or custodial banking operations in the US
- An interest in shaping bank and risk governance, and informing evolving regulatory and supervisory approaches

Meetings

The Forum includes roundtable discussions among a relatively small number of senior participants to allow for a candid exchange of perspectives.

Focus

Core themes for the Forum may include:

- Supervisory and stakeholder expectations for bank directors and the direction of bank regulation and supervision
- Risk governance and oversight of top and emerging risks facing the sector
- Changing business models and strategic challenges, including technology transformation of the sector and emerging sources of competition

Commitments

There are no fees to participate in the Forum. Participating banks commit:

- One or more directors and/or a senior executive to participate in pre-meeting conversations with members of Tapestry Networks and EY to shape the meeting agenda and discussion topics
- One or more directors or executives to attend the meetings

Confidentiality

The US Bank Leadership Forum operates under a modified version of the Chatham House Rule whereby names of participants and their company affiliations are a matter of public record, but comments made during meetings and pre-meeting conversations are not attributable to individuals or companies. Insights developed from the Forum will be published by Tapestry Networks and may then be distributed by participants to colleagues. They may also be distributed by EY to its clients and others.

Target bank participants

- Ally Financial
- American Express
- BB&T
- BBVA Compass
- BMO Financial Corp
- BNP Paribas USA
- BNY Mellon
- Barclays US
- CIT Group
- CapitalOne
- Charles Schwab
- Citizens Financial Group
- Comerica
- Credit Suisse USA
- Discover Financial
- Deutsche Bank USA
- Fifth Third Bancorp
- HSBC North America
- Huntington Bancshares
- Keycorp
- M&T Bank
- MUFG Americas
- Northern Trust
- PNC Financial
- RBC USA
- Regions Financial
- Santander Holdings USA
- State Farm

- State Street
- SunTrust Banks
- Synchrony Financial
- TIAA Bank
- TD Bank (US Holdings)
- USAA
- U.S. Bancorp
- Zions Bancorporation

Tapestry and EY

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