

# Bank Governance Leadership Network

BGLN

FACTSHEET

## Mission

The Bank Governance Leadership Network (BGLN) addresses key issues facing complex global banks. Its primary focus is the non-executive director, but it also engages members of senior management, regulators, and other key stakeholders committed to outstanding governance and supervision in support of the mission to build strong, enduring, and trustworthy banking institutions. The BGLN is organized and led by Tapestry Networks with the support of EY as part of its continuing commitment to board effectiveness and good governance.

## Program and content

The BGLN provides unique opportunities for candid dialogue among non-executive directors from leading global banks, bank executives, regulators, policy makers, and other stakeholders across a range of activities including private roundtable discussions throughout the year, the annual Financial Services Leadership Summit, and research workstreams focused on critical issues for banks and non-executive directors.

Core themes for the network include:

- Innovation and technology transformation
- Regulation and supervision of large, complex banks
- Changing business models and strategic challenges
- Risk governance and oversight; key risks facing the industry, e.g., cyber risks
- Culture, conduct, and trust in banking

## Participation criteria

Participation in the BGLN is by invitation only. Criteria for participating institutions include:

- Complex, global footprint
- Significant capital markets operations
- An interest in shaping bank and risk governance, and informing evolving regulatory and supervisory approaches

Non-executive directors participating in the Network typically play critical leadership roles on their boards, including chairmen, lead directors, and key committee chairs. Oftentimes, two or more directors from each bank participate in events throughout the year, as do select executives.

**Banks whose  
directors  
participate**

- BBVA
- BNP Paribas
- Bank of America
- Bank of China
- Bank of Ireland
- Barclays
- BNY Mellon
- CIBC
- Citigroup
- Crédit Agricole
- Credit Suisse
- Deutsche Bank
- Goldman Sachs
- HSBC
- ICBC
- ING
- Intesa Sanpaolo
- JPMorgan Chase
- Lloyds Banking Group
- Macquarie Group
- Morgan Stanley
- Nationwide
- Nomura
- Nordea
- RBC
- RBS
- Rabobank
- Santander
- Scotiabank
- Société Générale
- Standard Chartered
- State Street
- TD Bank
- UBS
- UniCredit
- U.S. Bancorp
- Wells Fargo

**Organizations  
that have  
participated**

- Australian Prudential Regulation Authority
- Autorité de Contrôle Prudentiel et de Résolution
- Basel Committee on Banking Supervision
- De Nederlandsche Bank
- European Banking Authority
- European Central Bank (SSM)
- Federal Reserve System
- Financial Conduct Authority
- Financial Services Agency, Japan
- Financial Service Agency, Sweden
- Financial Stability Board
- Office of the Comptroller of the Currency
- Office of the Superintendent of Financial Institutions
- Prudential Regulation Authority (Bank of England)
- Securities and Exchange Commission
- Swiss Financial Market Supervisory Authority FINMA

**Participant  
value**

We seek participants who are positioned to lead their organizations. They gain the insights and confidence necessary for effective leadership through:

- Private peer-to-peer dialogue to develop practical insights on issues confronting bank boards of directors
- Personal and professional relationship-building with bank board leaders and other stakeholders from leading global institutions
- Access to cutting-edge insights from constituents such as regulatory officials, subject matter experts, and key policy influencers
- An ability to engage key external stakeholders who significantly influence the future success of their banks and the industry at large

**Expected  
commitment**

Participating banks commit:

- One or more directors—and in some cases executives—to participate in pre-meeting conversations with members of Tapestry Networks and EY to shape meeting agendas and discussion topics
- One or more directors to attend a series of meetings throughout the year and the annual Financial Services Leadership Summit

**Confidentiality**

The BGLN uses a modified version of the Chatham House Rule whereby names of participants and their company affiliations are a matter of public record, but comments made during meetings and pre-meeting conversations are not attributable to individuals or companies. Insights developed from the BGLN will be published by Tapestry Networks and may then be distributed by participants to colleagues. They may also be distributed by EY to its clients and others.

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